

# Health and Wellbeing Board Agenda

3.00 pm Thursday, 15 December 2022 Council Chamber, Town Hall, Darlington. DL1 5QT

### Members of the Public are welcome to attend this Meeting.

- 1. Introductions/Attendance at Meeting.
- 2. Declarations of Interest.
- 3. To hear relevant representation (from Members and the General Public) on items on this Health and Well Being Board Agenda.
- 4. To approve the Minutes of the Meeting of this Board held on 22 September 2022 (Pages 5 8)
- Better Care Fund 2022/23 Programme Report of the Assistant Director Commissioning, Performance and Transformation (Pages 9 - 12)
- SEND Written Statement of Action Report of the Assistant Director Education and Inclusion (Pages 13 - 42)
- Adult Social Care Discharge Fund Report of Assistant Director Commissioning, Performance and Transformation (Pages 43 - 50)
- 8. SUPPLEMENTARY ITEM(S) (if any) which in the opinion of the Chair of this Board are of

an urgent nature and can be discussed at the meeting.

9. Questions.

The Jimbre

Luke Swinhoe Assistant Director Law and Governance

Wednesday, 7 December 2022

Town Hall Darlington.

#### Membership

Councillor Clarke, Children and Young People Portfolio Councillor Dulston, Leader of the Council **Councillor Harker** Councillor K Nicholson, Cabinet Member with Health and Housing Portfolio Councillor Tostevin, Cabinet Member with Adults Portfolio James Stroyan, Group Director of People Penny Spring, Director of Public Health David Gallagher, Executive Director of Place-Based Delivery - Central and Tees Valley, North East and North Cumbria Integrated Care Board Martin Short, Director of Place - Darlington, North East and North Cumbria Integrated Care Board Brent Kilmurray, Chief Executive, Tees, Esk and Wear Valley NHS Foundation Trust Sue Jacques, Chief Executive, County Durham and Darlington Foundation Trust Mike Forster, Operational Director, Children's and County Wide Community Care Directorate, Harrogate and District NHS Foundation Trust Joanne Dobson, NHSE/I Locality Director for North East and North Cumbria, NHS England, Area Team Joy Allen, Police, Crime and Victims' Commissioner, Durham Area Sam Hirst, Primary Schools Representative Dean Lythgoe, Secondary School Representative Carole Todd, Darlington Post Sixteen Representative Dr Amanda Riley, Chief Executive Officer, Primary Healthcare Darlington Michelle Thompson, Chief Executive Officer, Healthwatch Darlington Rachel Morris, Head of Department for Nursing and Midwifery, School of Health and Life Sciences, Teesside University

If you need this information in a different language or format or you have any other queries on this agenda please contact Hannah Miller, Democratic Officer, Operations Group, during normal office hours 8.30 a.m. to 4.45 p.m. Mondays to Thursdays and 8.30 a.m. to 4.15 p.m. Fridays e-mail hannah.miller@darlington.gov.uk or telephone 01325 405801

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# Agenda Item 4

#### HEALTH AND WELLBEING BOARD

Thursday, 22 September 2022

**PRESENT** – Councillor K Nicholson (Cabinet Member with Health and Housing Portfolio) (Chair), Councillor Harker, Councillor Tostevin (Cabinet Member with Adults Portfolio), Penny Spring (Director of Public Health), David Gallagher (Executive Director of Place-Based Delivery - Central and Tees Valley) (North East and North Cumbria Integrated Care Board), Sam Hirst (Primary Schools Representative), Michelle Thompson (Chief Executive Officer) (Healthwatch Darlington), Jill Foggin (Communications Manager, County Durham and Darlington Foundation Trust) and Rachel Gault (Primary Care Network Darlington)

ALSO IN ATTENDANCE – Abbie Kelly (Public Health Portfolio Lead) and Hannah Miller (Democratic Officer)

**APOLOGIES** –Councillor Dulston (Leader of the Council) (Leader of the Council), James Stroyan (Group Director of People), Brent Kilmurray (Chief Executive) (Tees, Esk and Wear Valley NHS Foundation Trust), Sue Jacques (Chief Executive) (County Durham and Darlington Foundation Trust), Joy Allen (Police, Crime and Victims' Commissioner) (Police, Crime and Victims' Commissioner, Durham Area), Carole Todd (Darlington Post Sixteen Representative) (Darlington Post Sixteen Representative), Dr Amanda Riley (Chief Executive Officer) (Primary Healthcare Darlington) and Rachel Morris (Head of Department for Nursing and Midwifery, School of Health and Life Sciences) (Teesside University)

#### HWBB7 DECLARATIONS OF INTEREST

There were no declarations of interest reported at the meeting.

# HWBB8 TO HEAR RELEVANT REPRESENTATION (FROM MEMBERS AND THE GENERAL PUBLIC) ON ITEMS ON THIS HEALTH AND WELL BEING BOARD AGENDA.

No representations were made by Members or members of the public in attendance at the meeting.

#### HWBB9 TO APPROVE THE MINUTES OF THE MEETING OF THIS BOARD HELD ON 7 JULY 2022

Submitted – The Minutes (previously circulated) of the meeting of this Health and Well Being Board held on 7 July 2022.

**RESOLVED** – That the Minutes be approved as a correct record.

**REASON** – They represent an accurate record of the meeting.

#### HWBB10 WINTER PLANNING

The Executive Director of Place Based Delivery – Central and Tees Valley, North East and North Cumbria Integrated Care Board gave a presentation (previously circulated), updating Members on the System's Winter Plan 2022/23.

It was reported that the Tees Valley Urgent and Emergency Care System (UEC) remained under significant and sustained pressure, with no reduction in demand seen during the spring/summer month; and that the pressure had been created by a range of issues which included staffing, increased activity levels and continued impact of Covid.

Members were informed that NHSE/I had produced a winter planning template; that the Local A&E Delivery Board (LADB) was required to RAG rate against 33 priority areas; that for the Tees Valley LADB, all 33 indicators were rated Blue, Green or Amber; and that the planning template had been submitted to NHSE/I.

The presentation outlined the current work that was being prioritised by all partners; and reference was made to a number of potential winter schemes that would support the UEC system.

Members raised concern regarding ambulance handover delays and welcomed the creation of a new ward at Darlington Memorial Hospital to manage handovers; discussed access to treatment via Same Day Emergency Care; and following a question regarding potential winter schemes, the Executive Director of Place Based Delivery – Central and Tees Valley advised Members that additional funding was available for winter planning; that winter pressures depended on a number of factors, all of which were being planned for; and that all hospitals within the North East and North Cumbria would work together to relieve pressure points in the system. Members also noted the support in place for GP practices facing pressures.

**RESOLVED** – That the thanks of the Board be conveyed to the Executive Director of Place Based Delivery – Central and Tees Valley, North East and North Cumbria Integrated Care Board, for his informative presentation.

**REASON** – To convey the views of the Board.

# HWBB11 DARLINGTON PHARMACEUTICAL NEEDS ASSESSMENT CONSULTATION REPORT AND FINAL APPROVAL

The Director of Public Health submitted a report (previously circulated) providing Members with an update on the consultation of the Pharmacy Needs Assessment (PNA) and requesting that consideration be given to approving the final version of the PNA (also previously circulated).

The submitted report stated that the Board had the responsibility for the development and updating of the PNA, and the updated PNA was required to be published by 30 September 2022; and outlined the consultation that had been undertaken and the responses received.

It was reported that overall the feedback was that there were sufficient pharmacy services in Darlington at this time and that the four 100 hour pharmacies in Darlington provided patients access and choice of pharmacies within the town centre and the main suburbs.

Discussion ensued on the emergence of online pharmacies; Public Health advised that work would be undertaken with the PCN in relation to identifying changes in patient choices; and

that a further survey was being undertaken by Healthwatch in relation to repeat prescriptions.

**RESOLVED** – (a) That the consultation undertaken, as detailed within the submitted report, be noted.

(b) That the updated Pharmaceutical Needs Assessment, as appended to the submitted report, be approved.

**REASON** – (a) It is a statutory duty that the Council publishes the PNA by 30 September 2022.

(b) The draft PNA was considered at the July 2022 Health and Wellbeing Board meeting before it went out to formal consultation.

(c) Consultation took place between 12 July and 11 September2022.

(d) Any factual inaccuracies have been corrected in the final PNA document. Consideration has been given to all other issues raised.

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# Agenda Item 5

#### HEALTH AND WELL BEING BOARD 15 DECEMBER 2022

#### BETTER CARE FUND 2022/23 PROGRAMME

#### SUMMARY REPORT

#### Purpose of the Report

- 1. The purpose of this report is to update Health and Wellbeing Board on the submission of the Darlington Better Care Fund Plan for the 2022/23 Programme.
- 2. Update on the review across all funded schemes as part of the programme

#### Summary

- 3. The use of BCF mandatory funding streams (NHS minimum contribution, Improved Better Care Fund grant (iBCF) and Disabled Facilities Grant (DFG) must be jointly agreed by integrated care boards (ICBs) and local authorities to reflect local health and care priorities, with plans signed off by health and wellbeing boards (HWBs). BCF plans should include stretching ambitions for improving outcomes against the national metrics for the fund. No new metrics have been introduced for 2022-23.
- 4. The Better Care Fund (BCF) is a programme spanning both the NHS and Local Government which seeks to join-up health and care services, so that people can manage their own health and wellbeing and live independently in their communities for as long as possible. The Fund is one of the government's national vehicles for driving health and social care integration. It requires clinical commissioning groups (CCGs) and local government to agree a joint plan, owned by the Health and Wellbeing Board (HWB). These are joint plans for using pooled budgets to support integration, governed by an agreement under section 75 of the NHS Act (2006).

#### Recommendation

- 5. It is recommended that :-
  - (a) Members note the submission of the Darlington 22/23 Plan and expected dates of approval letters being issued.
  - (b) Note the programme review underway, with a report to be tabled at future meetings, detailing the outcome of the review.

#### Reasons

- 6. The recommendations are supported by the following reasons :-
  - (a) Awaiting feedback from the BCF national team on the 2022/23 Darlington Plan

(b) To allow conclusion of the programme review across all schemes

#### Christine Shields Assistant Director Commissioning, Performance and Transformation

#### **Background Papers**

No background papers were used in the preparation of this report

Paul Neil x5960

S17 Crime and Disorder	Not applicable
Health and Well Being	The Better Care Fund is owned by the Health and
	Wellbeing Board
Carbon Impact and Climate	None
Change	
Diversity	None
Wards Affected	All
Groups Affected	Frail elderly people at risk of admission/re-
	admission to hospital
Budget and Policy Framework	Budgets pooled through section 75 agreement
	between DBC and Darlington CCG
Key Decision	No
Urgent Decision	No
Council Plan	Aligned
Efficiency	New ways of delivery care
Impact on Looked After Children	No impact
and Care Leavers	

#### MAIN REPORT

#### Darlington Better Care Fund 2022/23

- 7. The framework confirms the 4 national conditions for funding. 3 of these remain as previous years, with a change to national condition 4, as shown below:
  - (a) A jointly agreed plan between local health and social care commissioners, signed off by the HWB
  - (b) NHS contribution to adult social care to be maintained in line with the uplift to CCG minimum contribution
  - (c) Invest in NHS-commissioned out-of-hospital services
  - (d) Implementing the BCF policy objectives to:
    - (i) Enable people to stay well, safe and independent at home for longer, and,
    - (ii) Provide the right care in the right place at the right time
- 8. As well as the 4 national conditions of funding, the plan includes the delivery against 4 key metrics of:
  - (a) Avoidable admissions: unplanned admissions for chronic ambulatory care sensitive conditions
  - (b) Residential care admissions: annual rate of older people whose long-term support needs are best met by admission to residential and nursing care homes
  - (c) Effectiveness of reablement: percentage of discharges to a person's usual place of residence
  - (d) Discharge destination: Percentage of discharge to a person's usual place of residence
- 9. Funding for 2022/23 Programme is set out below:
  - (a) Minimum NHS (CCG) contributions: £9,134,828 (5.66% uplift)
  - (b) Improved Better Care Fund: £4,488,137 (3% increase)
  - (c) Disabled Facilities Grant: £1,063,345 (no change)
- 10. It must be noted that the funding package for 2022/23 is not new monies, as these are allocated against ASC budgets.
- Following publication of the Planning Guidance and confirmation of the submission requirements, the Plan for Darlington was submitted to the BCF national team on 26<sup>th</sup> September. This followed endorsement by the Programme Board.
- 12. All Health and Wellbeing areas were advised that the outcome of the assurance of all plans will not be completed until 24 October, and any approval letters will not be issued until towards the end of November.

- 13. At the time of submission of this report, no feedback from the assurance panel has been received, which is the case across all systems.
- 14. In parallel to the drafting and submission of the 2022/23 Darlington Plan, a service review is underway across all funded schemes, to ensure these schemes continue to deliver against the priorities of the Programme, and to ensure emerging priorities can be funded. It is expected this review will be completed by the end of November, reporting to the Programme Board in early December.

#### Information and Analysis

15. A full analysis of all funded schemes is currently underway between Local Authority and ICB colleagues and will be reported back to HWBB.

#### Outcome of Consultation

16. The feedback received from the BCF national team will be presented to HWBB. Feedback was expected during November. However, to date this has not been received.

# Agenda Item 6

#### HEALTH AND WELL BEING BOARD 15 DECEMBER 2022

#### SEND WRITTEN STATEMENT OF ACTION

#### SUMMARY REPORT

#### Purpose of the Report

1. To update Health and Wellbeing Board on the Ofsted/CQC Inspection on the provision of Special Educational Needs (SEND) support in Darlington and the subsequent development of a Written Statement of Action (WSoA).

#### Summary

- 2. Between January 2022 and 1 February 2022, the local area of Darlington was inspected by Ofsted (Office for Standards in Education, Children's Services and Skills) and CQC (Care Quality Commission). The inspection was to see how well the area had put in place the changes across all services that the Children and Families Act 2014 requires for children and young people with special educational needs and disabilities (SEND) and their families.
- 3. In particular, it assessed how well Darlington Borough Council, Schools, Academy Trusts and all parts of the Health Service identify and meet the needs of children and young people with SEND, as well as the outcomes they achieve.
- 4. This inspection is not graded, but a detailed letter is produced. Whilst the lead inspector identified a number of strengths in the local area, there were also two areas of significant weakness identified across Darlington.
- 5. The significant weaknesses identified were:
  - (a) The ineffectiveness of meeting the needs of children and young people with SEND and the impact of this on their outcomes.
  - (b) Poor preparation for adulthood and post-19 opportunities for children and young people with SEND.
- 6. Some 80% of local areas inspected over the past year by Ofsted/CQC have had similar outcomes in their letters, requiring them to produce a Written Statement of Action (WSoA), implementation of which is monitored quarterly by the DfE and NHS England prior to a full reinspection by Ofsted/CQC. All other Tees Valley LAs were required to produce a WSoA following their Local Area Inspection. Together with Health, DBC is required to produce a WSoA to address the issues set out above.
- 7. Whilst many of the issues are common to most local authorities (reflecting some of the challenges arising from the Children and Families Act 2014), it is recognised that there are actions which local leaders will need to deliver. We were already undertaking changes

prior to the inspection. The report has highlighted the need for us to accelerate these changes and implement the required improvements

#### Recommendation

8. It is recommended that Health and Wellbeing Board note the written statement of action.

#### Reasons

9. The recommendation is supported as the Written Statement of Action is a statutory requirement of the SEND inspection framework

#### Tony Murphy Assistant Director, Education and Inclusion

#### **Background Papers**

No background papers were used in the preparation of this report.

Tony Murphy: Extension 5637

S17 Crime and Disorder	The service supports the Council's crime and disorder responsibilities, young people engaged in
	learning are less likely to engage in anti-social
	behaviour
Health and Wellbeing	The service actively promotes health and wellbeing
Carbon Impact and Climate	The service promotes sustainability
Change	
Diversity	The service actively supports the diversity agenda
Wards Affected	All wards will be affected
Groups Affected	All families of learners with special education needs
Budget and Policy Framework	Services for SEND are supported through the
	Dedicated Schools Grant
Key Decision	This is not an executive report
Urgent Decision	This is not an executive report
Council Plan	This work will support the aim to provide excellent services for children and young people with special educational needs and disability (SEND) -
	implement a new SEND strategy, increase the number of SEND places in schools and work to raise
	SEND funding levels from central government
Efficiency	The work will support efficient use of resources to support SEND
Impact on Looked After Children	This work will have a positive impact on Looked
and Care Leavers	After Children and Care Leavers

#### **MAIN REPORT**

#### **Darlington Action Plan**

- 10. The immediate action taken in response to the inspection outcome was that the SEND Assurance Executive and SEND Implementation Group coordinated a response by education, health and social care to the Ofsted/CQC inspection.
- 11. The WSoA has been created by the local area partnership and has involved a number of co-production approaches. We have surveyed across the partnership receiving 74 responses from Parent/Carers, Children and Young People, Health, Education and Social Care professionals. We also hosted a co-production event with good participation from Parent/Carers. Health, Education and Social Care professionals.
- 12. All actions have clear dates and a named lead in the WSoA to ensure that delivery can be clearly monitored through the described governance arrangements with monthly, quarterly and annual check points. The governance will monitor not only actions but the detailed outcome measurements so that as a local area we are clearly aware of the impact of the actions taken.
- 13. The SEND Assurance Executive will have strategic overview of the WSoA and the implementation of the agreed actions to improve the outcomes for children with SEND in Darlington. The overarching aim is to ensure a joint responsibility for addressing the significant weaknesses highlighted by Ofsted/CQC. The executive will also ensure there is pace to the implementation of improvements and sustainable impact for children and young people with SEND.

#### Monitoring

14. The WSoA was approved as being fit for purpose by Ofsted on 9 September 2022. The delivery of the WSoA will be subject to quarterly monitoring by DfE/NHS England and a full re-inspection will be undertaken by Ofsted/CQC around 18 months after the WSoA has been approved.

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# Darlington Special Education Needs and/or Disabilities (SEND) Local Area

# Written Statement of Action (WSoA)

August 2022

### Governance

The governance structure is in place to ensure progress in the delivery of the Written Statement of Action (WSoA) and the wider SEND agenda.



### Written Statement of Action (WSoA)

The WSoA is Darlington's response to areas of significant weakness identified as part of the OFSTED and CQC inspection, January 2022.

- 1. The effectiveness of meeting the needs of children and young people with SEND and the impact of this on their outcomes
- 2. Poor preparation for adulthood and post 19 opportunities for children & Young people with SEND

The written statement has been created by the local area partnership and has involved a range of coproduction approaches. We have surveyed across the partnership receiving 74 responses from Parent/Carers, Children and Young People, Health, Education and Social Care professionals. We also hosted a co-production event with good participation from Parent/Carers. Health, Education and Social Care professionals.

The Written Statement of Action (WSoA) has been created as a high-level implementation and monitoring document. It uses plain English to support and model the coproduction and accessibility of the document which will be available on the Local Offer.

The WSoA is an integral part of the continuing improvement journey for children and young people with SEND being undertaken by the Local Area partners.

### Monitoring the WSoA

The WSoA is in the form of an action plan and will be used to monitor progress and completion of actions. It will also be used to measure the achieved outcomes to ensure the impact of the actions against agreed targets.

#### **Monitoring Schedule**

	Frequency	Forum
Leadership and Operational Delivery	Monthly	SEND Implementation Group
Strategic Assurance	1/4ly	SEND Assurance Executive
Wider "place based" Governance	Annually	Health and Wellbeing Board

#### **Monitoring Actions**

Actions will be monitored against progress and delivery within the given time frames using a BRAGG rating as below, this will be assessed and



#### **Monitoring Outcomes**

Outcomes will be measured against timeframe and agreed outcome targets using the RAG rating below. Outcome targets are quantified whenever possible in terms of time, a percentage or number of improvements, the RAG rating will be updated monthly. This allows the lead to update the SEND Implementation Group, and governance, of any success, progress, risks, delays or problems. It will help the local area keep a record of how things are going and what happens on our improvement journey.

Impact Not Measured	Impact being measured	Positive Impact
Or	Either	Both
Negative Impact	Neutral or (not yet measured)	Measured and Demonstrable

### Named Individuals for Action Delivery

Name	Role	Organisation
Alex Sinclair	Director (Tees Valley)	North East and North Cumbria ICB
Chris Bell	Assistant Director Children's Services	Darlington Borough Council
Dianne Gage	Inclusion Lead Officer	Darlington Borough Council
Helen Ellison	Head of Education Partnerships	Darlington Borough Council
James Stroyan	Group Director of People (Joint DASS/DCSS)	Darlington Borough Council
Jo Heaney	Head of Commissioning, Strategy and Delivery - Children and Young People (Tees Valley)	North East and North Cumbria ICB
Jo Littler	Head of SEND and Inclusion (Interim)	Darlington Borough Council
Joanne Shutt	Young People's Involvement and Opp. Worker	Darlington Borough Council
Kevin Kelly	Head of Learning Disabilities and Mental Health	Darlington Borough Council
Melanie Dickinson	Schools Admissions and Transport Manager	Darlington Borough Council
Michele Dickens	Strategic Commissioning Manager – SEND	Darlington Borough Council
Nic Childs	Commissioning Lead – Children and Young People (Tees Valley)	North East and North Cumbria ICB
Nicole Madden	Commissioning Delivery Manager (Tees Valley)	North East and North Cumbria ICB
Paul Richardson	Head of Employability and Skills	Darlington Borough Council
Ruth Kimmins	Designated Clinical Officer	North East and North Cumbria ICB
Seth Pearson	Chief Executive	Darlington Partnership
Sukhdev Dosanjh	Head of Commissioning	Darlington Borough Council
Tony Murphy	Assistant Director Education and Inclusion	Darlington Borough Council
Wendy Excell	Performance, Analysis and Strategy Manager	Darlington Borough Council

### The effectiveness of meeting the needs of children and young people with SEND and the impact of this on their outcomes

1.1	Strategy Link	Actions	Actioned by	Action Completed	Action Monitoring (BRAGG)	Outcome targets	IMPACT Monitoring (RAG)
Information to be shared across agencies without the need to keep telling their story	Joint Commissioning Inclusion EHCP	Consult with parent/carers, children & young people on alternative methods of collecting/collating/sharing views for statutory assessment and implement agreed process	Jo Littler	October 2022		Dec 2022 In post assessment follow up 90% of parents will say the process was effective in sharing with recognisable coproduction.	
		Implementation of new electronic process - DBC purchase new Education Management System (Liquid Logic Eyes) enabling single family record view and parent/carer portal	Tony Murphy	Sept 2023		Dec 2023 In post assessment follow up, audit of process shows effective transfer of information and tell it once approach	
story so far (succes	s, progress, risks, d	lelays)	·			<u> </u>	Date

Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)
Responsiveness to understanding and planning for changing needs	Joint commissioning Data & Performance	Develop a comprehensive SEND Data Dashboard for all pupils with SEN and align with SEND Strategy	Nicole Madden Wendy Excell	Dec 2022		March 2023 Partners use the dashboard to identify existing and emerging need	
	ЕНСР	Ensure alignment between the services being commissioned and the data available about needs in Darington	Michele Dickens Nic Childs	Mar 2023		March 2023 The SEND dashboard is part of the commissioning process for new service provision and delivery	
		Conduct deep dive into recent tribunal to see what lessons can be learned and action plan developed to implement findings	Jo Littler	Dec 2022		April 2023 There will be a 50% reduction in tribunal cases	
		Audit Process to be established to facilitate Placement Planning for predicted and emerging needs.	Jo Littler	Dec 2022		July 2023 There will be a reduction in the percentage of children and young people with an EHC plan receiving their education in out of authority provision to 10%	
story so far (succes	s, progress, risks, c	lelays)					Date

1.3	1. The effect	tiveness of meeting the needs of	children and your	ng people with	SEND and the	impact of this on their outcomes	
Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)
Parents, carers and some school leaders are unclear about the Areas plans to ensure appropriate additional support for children with SEN including those	SEND Executive Group	Finalise new SEND Strategy including communication strategy	Tony Murphy Jo Heaney	Dec 2022		March 23 Routes for accessing information including through the Local Offer, education providers, SENDIASS, partner provider agencies are monitored. Local services report a 50% fall in the number of contacts where parents have not known how children are supported, for example, through the graduated response	
	vith EHCPs Inclusion Further develop and agree the borough wide standard SEND Support Offer linked to graduated response	Support Offer linked to	Helen Ellison	April 2023		Sept 2023 A 10% year on year reduction in the numbers of parental referrals for statutory assessment across academic year.	
					Sept 2023 A 20% year on year reduction in the numbers of requests for specialist provision for children and young people whose needs could continue to be met mainstream education.		
						Sept 2023 100% of requests for managed moves will have been screened for SEND prior to submission and request will reduce overall year on year by 10%	

		Dec 2023 The number of referrals for statutory assessment declined will reduce to 10% or less. Dec 2023 The numbers of statutory assessments carried out that result in an EHC plans being issued will
		reduce to 75% Dec 2023 The number of EHC plans issued that name mainstream provision will increase to 95%
		Year End 2023/24 Exclusions and suspensions for pupils with EHC plans and SEN Support will reduce by at least 10%
story so far (success, progre	ss, risks, delays)	Date

1.4 Issue to be	Strategy Link	Actions	Actioned by	By when	Action	e impact of this on their outcomes Outcome targets	IMPACT
addressed					Status (BRAGG)		(RAG)
Resourced provision is not used effectively or known about		Consult on all current resource provision and outreach in Darlington. especially with children, young people and families.	Jo Littler Michele Dickens	Dec 2022		Jan 2023 Children, Young People and their parents will have been surveyed and responses collated to inform wider review. Minimum of 50% survey response	
		Conduct a review of all resourced provision and outreach within Darlington to ensure that the resources meet the needs demonstrated by data regarding the uptake and usage of places measured against audit of existing and emerging need.	Jo Littler Michele Dickens	July 2023		Sept 2023 Darlington will be commissioning resourced provision and outreach in line with the review outcome and needs identified by the data dashboard.	
		Ensure all commissioned SEND provision have service level agreements that have an outcomes framework to ensure clarity about expected outcomes. Includes the requirement that children,	Jo Littler Michele Dickens	July 2023		Dec 2023 75% of surveys will report satisfaction or above for all commissioned provision in Darlington Dec 2023	
		young people and families are independently surveyed on at least an annual basis to assure satisfaction of service delivery				All commissioned provision will be meeting the outcomes as specified in SLA's on at least 90% of outcomes measures	
		Review all central and commissioned support services to identify roles	Jo Littler Michele Dickens	July 2023		Dec 2023 The local authority will have an outcomes based framework in place	

		responsibility and outcome measures		for quality assurance of commissioned SEND provision with clearly identified roles for this process. Quarterly monitoring visits will be carried out and all provision will have met the required standard in 90% of outcomes measures.	5
story so far (success	s, progress, risks, de	elays)			Date

1.5	1. The effe	ctiveness of meeting the needs o	f children and you	ng people with	SEND and the	impact of this on their outcomes	
lssue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)
Families Data & experiencing long waiting times for health services		Review waiting lists for all paediatric health services	Jo Heaney	Dec 2022		Jan 2023 Recovery plans in place for all services where waiting lists are beyond national and/local trajectories Sept 2023	
						Reduction of 5% in waiting list times for all paediatric services in line with recovery plan	
		Parents/Carers and children and young people consulted to develop an understanding of the support they require	Jo Heaney	Dec 2022		April 2023 Co-produced action plan formulated and agreed.	
		whilst waiting to access services				April 2023 75% of families with suspected neuro divergent children report to feeling adequately supported by the Family Support Service whilst awaiting assessment	2
story so far (succes	s, progress, risks,	delays)	1	I			Date
	. <b>.</b> .						

ategy Link	Actions	Actioned by	By when	Action	Outcome targets	IMPACT
				Status (BRAGG)		(RAG)
e Local Offer	Identify good practice examples of "local offer"	Tony Murphy Sukhdev Dosanjh	Oct 2022		Nov 2022 Local Offer best practice and upkeep understood	
	Engage with Children, young people and families to identify the best options for a new "local Offer"		Dec 2022		Jan 2023 Best option for local offer identified and design process underway.	
New "Local Offer" designed, created and launched Ensuring accessibility, promotion and universal use		July 2023		Sept 2023 Footfall on the local offer will increase by 50%		
					Sept 2023 Feedback feature in Local Offer will report 75% satisfaction rate	
ogress, risks, de	elays)	I			[	Date
		examples of "local offer" Engage with Children, young people and families to identify the best options for a new "local Offer" New "Local Offer" designed, created and launched	examples of "local offer"Sukhdev DosanjhEngage with Children, young people and families to identify the best options for a new "local Offer"Sukhdev DosanjhNew "Local Offer"New "Local Offer"New "Local Offer"designed, created and launched Ensuring accessibility, promotion and universal use	examples of "local offer"Sukhdev DosanjhEngage with Children, young people and families to identify the best options for a new "local Offer"Dec 2022New "Local Offer"July 2023New "Local Offer" designed, created and launched Ensuring accessibility, promotion and universal useJuly 2023	Local OfferIdentify good practice examples of "local offer"Tony Murphy Sukhdev DosanjhOct 2022Engage with Children, young people and families to identify the best options for a new "local Offer"Dec 2022New "Local Offer"July 2023July 2023July 2023	Local OfferIdentify good practice examples of "local offer"Tony Murphy Sukhdev DosanjhOct 2022Nov 2022 Local Offer best practice and upkeep understoodEngage with Children, young people and families to identify the best options for a new "local Offer"Dec 2022Jan 2023 Best option for local offer identified and design process underway.New "Local Offer"July 2023Sept 2023 Footfall on the local offer will increase by 50%promotion and universal useSept 2023 Feedback feature in Local Offer will report 75% satisfaction rate

lssue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)
EHC Plans do not EHCI consistently contain sufficient detail for a plan to be delivered and reviewed	ЕНСР	QA of EHCP completed assessments and reviews with contributing advice to be conducted on a termly basis with training needs to be identified and implemented through education, health	Jo Littler Ruth Kimmins	Dec 2022		Jan 2023 75% of new quality assured plans will have an overall rating of satisfactory or above. Jan 2023	
		(DCO) and social care (DSCO).				100% of EHC plans will have been transferred to the newest format.	
	stakeholder Annual revi	Consultation with all key stakeholders, regarding Annual review process to include suggested ways to improve	Jo Littler Ruth Kimmins	Mar 2023		April 2023 Clear guidance produced for all statutory annual review participants duties. Plan for implementation finalised for next academic year (Sept 2023).	
ir o a c	New Annual review processes in place, to emphasise outcomes for provision made and clarity around when changes are required to an existing EHCP.	Jo Littler Ruth Kimmins	Sept 2023		Sept 2023 Plan in place to improve the quality of existing plans primarily at phase transfer and as required in individual circumstances		
						Dec 2023 Audit of EHC plans annual reviews shows 75% are satisfactory or above	
story so far (succes	s, progress, risks,	delays)	<u> </u>	1		D	ate

Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPAC <sup>®</sup>
Opportunities to encourage more children and young people with experience of the care system to socialise meet	Inclusion Local Offer	Ensure clear links between Care Leavers Local Offer and SEND Local Offer, to ensure flow of information and better access. (Care leavers OFSTED focused visit Nov 2021 service was	Tony Murphy Sukhdev Dosanjh	Sept 2022		Dec 2022 Traffic between Care Leavers local offer and SEND local offer and vice versa measured.	
new friends and improve their confidence around others are limited.	vocialise meetvisit Nov 2021 snew friends andseen as very posmprove theirmore as very posconfidenceMirror Care leaveacross all Childrightacross all Childrightimited.people with exp	seen as very positive) Mirror Care leavers local offer across all Children and Young people with experience of the care system in Darlington.	Chris Bell Tony Murphy	Sept 2023		Dec 2023 All care reviews clearly demonstrate that children and young people have access to opportunities to socialise, meet new friends and improve their confidence.	2
	Linking to ongoing work including the "Promise Tree" reporting structure as developed by young people themselves and Darlo Care Crew (Children in Care Council)	Chris Bell Tony Murphy	Ongoing		Ongoing Checked via Corporate Parenting Panel with engagement from Children in Care, Care Leavers and Council Members		
story so far (succes	s, progress, risks,	delays)					Date

Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)
Leaders do not use information to plan, provide and review what services are available to children and	Data & Performance Joint Commissioning	Data dashboard to be reviewed/ used at SEND Implementation Group, Joint Commissioning Board, SEND Assurance Exec and shared with HWB	Jo Heaney Tony Murphy	Dec 2022		Jan 2023 Darlington has a clear governance system that ensures and assures that the key targets within its SEND strategies are happening and led by data and intelligence	
young people with SEND and their families	lren and ng people SEND and	Ensure Implementation group has representation across whole system to reflect the breadth of the wider SEND agenda. The Implementation group works together on a strong challenge and strong support basis	Jo Heaney Tony Murphy	Dec 2022		Jan 2023 The SEND Implementation Group reflects the whole system in Darlington with clear voice of Children, young people and families. The group works collaboratively across the full SEND Agenda	
		New SEND Strategy to be developed based on coproduction, data, SEND inspection, SEND Green Paper and work already undertaken by SEND Implementation Group	James Stroyan Alex Sinclair	March 2023		April 2023 Darlington has a new SEND Strategy in place that has been co-produced and is owned by the whole partnership.	
		Develop more creative way to hear the Voice of Children and young people e.g., forum, focus groups, wider communication method (internet, social media, etc)	Jo Heaney Tony Murphy	Dec 2022		April 2023 Consultation with children and young people will be complete and action plan developed to capture their voice through active engagement	

						July 2023 In survey 75% of children and youn people will report that they have been able to participate and influence the whole SEND agenda	g
story so far (success, progress, risks, delays)							

1.10	1. The effe	ectiveness of meeting the needs of	children and young	people with	SEND and th	e impact of this on their outcomes	
Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)
Ensuring aspirations of CHILDREN AND YOUNG PEOPLE are captured and	Data & Performance	Develop young person SEND Forum to develop good practice guidance for practitioners	Joanne Shutt Sukhdev Dosanjh	Jan 2023		Jan 2023 Representative group on young people developed with clarity around roles and responsibilities	
are reflected in their EHCP's EHCP		Ensuring ALL CHILDREN AND YOUNG PEOPLE have access to SENDIASS if requested	Sukhdev Dosanjh	Jan 2023		Jan 2023 100% of all appropriate requests for SENDIASS support by children and young people are being met	
	appointed to give advice & support	SEND Health Facilitator to be appointed to give independent advice & support for children and young people in health matters	Jo Heaney	Jan 2023		April 2023 SEND Health Facilitator will have an action plan for delivery to support children and young people, and their families	
						July 2023 Follow up with survey users will indicate 75% rated the service satisfactory or above	
		Deep dive QA to be implemented on a termly basis	Jo Littler	March 2023		Dec 2023 90% of quality assured plans & related advice will be rated satisfactory or better on preparation for adulthood.	
		QA on all initial plans	Jo Littler	March 2023		Sept 2023 100% of EHC plans will contain children and young person views and aspirations, appropriate to age and development	

		QA on all reviews for Y9 onwards	Jo Littler	March 2023		Dec 2023 100% post Year 9 reviews will show appropriate discussion of preparation for adulthood and Outcomes	
story so far (succes	story so far (success, progress, risks, delays)						

Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPAC (RAG)
Rising absence Inclusion and suspension from schools need to be addressed	Inclusion	The development of the Inclusion Strategy will contain advice and targets for improving attendance and suspensions in all schools in line with recently produced national guidance	James Stroyan Alex Sinclair	July 2023		Dec 2023 Reduce the persistent absence rates for pupils with an EHC plan by 10%	
	national guidance Establish key criteria and le processes for supporting schools with absences	Establish key criteria and legal processes for supporting	Dianne Gage	July 2023		Dec 2023 Reduce the number of fixed term suspensions for pupils with SEND in Darlington by 10%	
story so far (succe	ss, progress, risks,	delays)				C	Date

Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPAC <sup>-</sup> (RAG)				
Children and young people with SEND have not achieved well or attained highly, particularly at the end of Key Stage	Inclusion	Ensure monitoring of achievement of children and young people both those with SEN support and those with EHC plans at end of key stage 4 on an individual school basis.	Helen Ellison	Oct 2022		March 2023 Children and young people's achievement at specific key stages is part of SEND Data Dashboard and monitored by SEND Governance Model					
4	Support schools to share b practice of SEN support wi mainstream education by building on SENCO networ influence whole school	building on SENCO network to		Helen Ellison Jan 2023	Best practice is sha Darlington Schools reduction in mana	Jan 2023 Best practice is shared across all Darlington Schools support a reduction in managed moves Sept 2023					
		support.				20% reduction in referrals to specialist provision year on year					
						Sept 2023 15% reduction in requests for EHC plans year on year					
						Sept 2023 Attainment at key stage 4 at least is in line with national and regional data.					
story so far (succes	s, progress, risks,	delays)				D	ate				
2.1	2. Poor pr	2. Poor preparation for adulthood and post 19 opportunities for children & Young people with SEND									
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Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)				
Children and young people with SEND, especially those without an EHC plan, want more support to understand the world of work, further education opportunities and	Local Offer Post 16	DBC will work in partnership with Youth Employment UK to map provision, understand YP and their experiences, barriers and challenges and support employers to create quality youth-friendly opportunities for young people including inspiration and work experience activity	Seth Pearson	Dec 2022		Oct 2023 Youth Voice Survey will indicate improved understanding of employment and training opportunities available					
training, including apprenticeships, clearly.		Review the independent careers information advice and guidance offer in Darlington for all children and young people with SEN support and ECH plans	Paul Richardson	Jan 2023		Oct 2023 the proportion of young people who are NEET in Darlington will be at least in line with regional and national rates or below.					
		Ensure this is captured in the local offer Ensure this is available for those not accessing provision within Darlington (through attending Out of Area, or				Sept 2023 100% of children and young people with SEN support and EHC plans show evidence of independent careers information advice and guidance in Darlington					

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		absent from their provision, or NEET)			Sept 2023 Independent careers information advice and guidance offer in Darlington will have a clear presence on the Local Offer, with the footfall increasing month on month.	
		Review the work experience offer in Darlington for all children and young people with SEN support and ECH plans	Paul Richardson	Jan 2023	Oct 2023 The proportion of young people who are NEET in Darlington will be in line with regional and national rates or below.	
		Ensure this is captured in the local offer Ensure this is available for those not accessing provision within Darlington (through attending Out of Area, or			Sept 2023 Revised work experience opportunities will be available in Darlington for 100% children and young people with SEN support and EHC plans	
		absent from their provision, or those Not in Education, Employment or Training (NEET)			Sept 2023 Work experience opportunities in Darlington will have a clear presence on the Local Offer with the footfall increasing month on month.	
story so far (succes	s, progress, risks, do	elays)	1			Date

Issue to be	Strategy Link	Actions	Actioned by	By when	Action	Outcome targets	IMPACT
addressed					Status		(PAG)
addressed Support for young people transitioning into adulthood to access appropriate health care.	Post 16	Develop Health Transition Pathways across all children & young people's acute services Test transition pathway/model across paediatrics and OT services	Ruth Kimmins	Dec 2022	(BRAGG)	Dec 2022 Health transition pathway developed and in place across all services within acute setting April 2023 Transitions plans will have been piloted with 5 children and young people and their families in Paediatrics and OT. The learning will be used to inform the wider roll out across all services within the acute setting Sept 2023 50 % of children and young people identified as needing to transition to Adults Services will have commenced on transitions	(RAG)
story so far (succes	ss progress risks	Process will be developed to ensure all children and young people with a Learning Disability will be flagged on GP records and will be invited for their 14 plus annual health check	Ruth Kimmins	April 2023		pathway April 2024 The numbers of children and young people taking up annual health check will be at least maintained but be stretched to 86% by April 2024 to allow for a full year effect	

2.3	2 Poor pre	eparation for adulthood and post	19 opportunities for	r children & Y	oung people	with SEND	
Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)
Opportunities for children and young people with SEND to learn how to travel independently needs to be readily available	Post 16	Review of independent travel training offer.	Melanie Dickinson Michele Dickens	Dec 2022		March 2023 Independent Travel Training will be provided for all young people who are eligible	
story so far (succes	s, progress, risks,	delays)					Date

2.4	2 Poo	r preparation for adulthood and post 19 opportunities for children & Young people with SEND					
Issue to be addressed	Strategy Link	Actions	Actioned by	By when	Action Status (BRAGG)	Outcome targets	IMPACT (RAG)
Post 19 offer	Post 16	Ensure Darlington's Youth Employment Initiative service identifies, and targets support for unemployed YP with SEND between the ages of 18 and 25 (initiative covers 18-29)	Tony Murphy	Dec 2022		Sep 2022 Baseline dataset established of current employment support levels for young people with SEND April 2023 20% increase of young people supported with a personal plan	
		Review current response to employment support for those young people furthest from employment, including supported employment, supported internships, Traineeships and support towards work.	Paul Richardson	Dec 2022		Jan 2023 Clear understanding of destinations across young people with SEND	
		Map local opportunities for education, training and employment, post 18, for young people with SEND and publish on local offer	Paul Richardson Kevin Kelly	Dec 2022		Jan 2023 Comprehensive gap analysis better support towards work. This will form the basis of further action.	
		To have a clear, co-produced preparation for Adulthood pathway which details roles and responsibilities of all key stakeholders	Paul Richardson Kevin Kelly	Mar 2023		April 2023 A clear plan of delivery of better support towards work based around broadly on "preparation for adults". This will form the basis of further action.	

		Updated post 16 and post 19 information available via Local Offer	Paul Richardson Kevin Kelly	July 2023	Dec 2023 Young people and families can access clear information of opportunities, services, support and advice available. Dec 2023 Footfall on this area will be monitored and will see an increase of 50% Dec 2023 More than 75% of those responding with feedback after accessing this area of the local offer will respond positively	
		Establish Darlington SEND employment partnership to develop the best routes into employment for young people with SEND. This will include young people, parents, employers, colleges, supported employment providers and Darlington Borough Council.	Paul Richardson Kevin Kelly	April 2023	April 2023 Partnership established and baseline dataset identified of current number of young people with SEND accessing a full range of employment opportunities April 24 20% increase in the number of young people accessing a full range of employment opportunities	
story so far (success)	, progress, risks, de	elays)	1	1		Date

# Agenda Item 7

# HEALTH AND WELLBEING BOARD 15 DECEMBER 2022

### ADULT SOCIAL CARE DISCHARGE FUND

#### SUMMARY REPORT

# Purpose of the Report

1. The purpose of this report is to seek approval from the Health and Wellbeing Board to the expenditure plans and related schemes in respect of the Adult Social Care Discharge Fund.

# Summary

- 2. On 18 November 2002, the Government published guidance and funding allocations for the national £500m Adult Social Care Discharge Fund. The funding has been allocated through the Better Care Fund and the Health and Wellbeing is required to sign off the funding plans. The key focus of the fund is to facilitate initiatives to enable timely and effective discharge from hospitals. The funding will be distributed to local authorities (40% £200m) and Integrated Care Boards (60%- £300m). In total the allocation to the North East and North Cumbria ICB is £13,453,000.
- 3. The Government's expectation is that councils and Integrated Care Boards work in partnership to spend the funds locally across the health and social care system. There is a requirement to submit spending plans by 16 December 2022 and adhere to central government reporting arrangements. After having been informed, Health and Wellbeing Boards can retrospectively challenge the plans agreed by the ICB and the Local Authority to ensure that the submission date is met.
- 4. Darlington locally has been allocated a total of £856, 314 with funding allocated of £417, 643 for the council and £438, 671 for the ICB. The funds will be paid in 2 tranches- with the first tranche being paid in December 2022 and the second in January 2023. Local areas may use up to 1% of their total allocation (local authority and ICB) for reasonable administrative costs associated with distributing and reporting on this funding.

### Recommendation

- 5. It is recommended that:-
  - (a) Members approve the Adult Social Care Discharge Fund expenditure plan and the proposed schemes.

#### Reasons

- 6. The recommendations are supported by the following reasons :-
  - (a) The recommendation is supported in order to facilitate the Adult Social Care Discharge Fund's expenditure in accordance with relevant guidance and grant conditions.

# Christine Shields Assistant Director Commissioning, Performance and Transformation

#### Background Papers

A link to the details of the Adult Social Care Discharge Fund is set out below: https://www.gov.uk/government/publications/adult-social-care-discharge-fund

A link to DHSC "Our Plan for Patients" is set out below:

Our plan for patients - GOV.UK (www.gov.uk)

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S17 Crime and Disorder	There are no implications arising from this report.
Health and Wellbeing	The Better Care Fund (BCF) is owned by the Health and Wellbeing Board and the Adult Social Care
	Discharge Fund will be distributed to pool into the BCF.
Carbon Impact and Climate	There are no implications arising from this report.
Change	
Diversity	There are no implications arising from this report.
Wards Affected	All
Groups Affected	Frail elderly people at risk of admission and
	readmission to hospital
Budget and Policy Framework	N/A
Key Decision	No
Urgent Decision	No
Council Plan	Aligned
Efficiency	N/A
Impact on Looked After Children	This report has no impact on Looked After Children
and Care Leavers	or Care Leavers.

#### MAIN REPORT

# Adult Social Care Discharge Fund

- 7. On 22 September 2022, the Government announced its "Plan for Patients" which allocated support funding of £500m nationally. The funding was allocated to reduce the number of people delayed in hospital awaiting social care provision. On 18 November 2022, the Government published guidance and grant conditions relating to the £500m Adult Social Care Discharge Fund to support the health and social care system during the winter period.
- 8. The Adult Social Care fund's primary objective are:
  - to facilitate more people to be discharged in a safe, timely and effective manner to appropriate settings including from mental health in- patient settings
  - prioritise approaches that are most effective in terms of freeing up the maximum number of hospital beds and reducing bed days lost e.g. effective provision of domiciliary care and residential care to meet more complex need
  - boost adult social care workforce through recruitment and retention initiatives which will help to reduce delayed discharges.
- 9. The total allocation (Darlington Borough Council and the ICB) of £856, 314 must be spent for schemes/ activity between 1 December 2022 and 31 March 2023. Funds cannot be carried forward beyond 31 March 2023. The grant conditions state that the funds cannot be spent to compensate for expenditure already incurred or to fund general inflationary pressures.
- 10. The Council and the ICB are expected to work together to provide an expenditure plan by 16 December 2022. It is then expected that fortnightly activity reports are submitted which set out the delivery of the funded schemes. The first activity report is scheduled to be submitted on 30 December 2022. The final Adult Social Care Discharge Fund report is required to be submitted by 2 May 2023 alongside the end of year Better Care Fund report.

#### Information and Analysis

11. A list of the proposed schemes and allocated funding is attached as an appendix to this report. The schemes are aligned with the Adult Social Care Discharge Fund's key objectives set out above.

#### Outcome of Consultation

12. In accordance with central government requirements, the schemes have been developed in consultation with partner organisations across Darlington's health and social care system.

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Scheme	Lead Organisation	Description- scheme details	ASCD Objectives/Metrics	Expenditure £
DBC Rapid Response Service	DBC	<ul> <li>To increase funding for the Rapid Response service to fund the delivery of:</li> <li>225 hours per week from 1.12.22 - 11.12.22 and</li> <li>250 hours per week from 12.12.22 - 31.3.23</li> </ul>	Prioritise approaches that are most effective in terms of freeing up the maximum number of hospital beds and reducing bed days lost	20200.00
Extra Hours and Overtime for Agency to cover extra activity over winter	DBC	Increase staff capacity at the front door to increases discharge flow- 5 hrs over time across 25 staff members 1.12.22 to 31.3.23.	Facilitate more people to be discharged in a safe, timely and effective manner to appropriate settings	45180.00
Occupational Therapy Additional Posts	DBC	Increase capacity by 4 additional posts-increase capacity and system flow.	Facilitate more people to be discharged in a safe, timely and effective manner to appropriate settings	68267.00
DBC Brokerage Service	DBC	To recruit and retain x 2 Agency Brokerage Officers within the Commissioning and Contracts Team for the period 1.12 The request for funding is to strengthen the current Brokerage arrangements and to build additional capacity to support the flow of discharge from the acute hospital system aligned with the home first approach.	Facilitate more people to be discharged in a safe, timely and effective manner to appropriate settings	26900.00
Additional Reviewing Officers	DBC	Increase staff capacity by 2 additional officers- to alleviate pressures of overdue reviews	Prioritise approaches that are most effective in terms of freeing up the maximum number of hospital beds and reducing bed days lost	55000.00
Additional Advanced Mental Health Practitioners	DBC	Increase AMPH capacity by 5hrs – 1.12.22 to 31.3.23	Prioritise approaches that are most effective in terms of freeing up the	26275.00

Extension of the DBC Fuel Scheme for Domiciliary Care	DBC	To continue payment of enhanced mileage payments (regardless of whether average fuel costs drop below c£1.60 per litre) to encourage the recruitment/ retention of care	maximum number of hospital beds and reducing bed days lost Facilitate more people to be discharged in a safe, timely and effective manner to appropriate	9232.00
·		workers who are drivers. Average price as at 1.11.22 is 184.5 diesel and 162.66 petrol (173.58 average)	settings	
Domiciliary Care bandings scheme to increase discharge into the community	DBC	To implement time bandings into the brokerage process when commissioning domiciliary care. This will improve the pick up of packages of care by lead providers.	Facilitate more people to be discharged in a safe, timely and effective manner to appropriate settings	7772.00
Domiciliary Care – Recruitment & Retention Scheme	DBC	To pay an incentive to support the recruitment and retention of domiciliary care workers. To be paid as follows:	Boost adult social care workforce through recruitment and retention initiatives which will help to reduce delayed discharges.	160500.00
		£250 per staff member in post as at 1.12.22 £250 per staff member recruited from 1.12.22 – 31.3.23 £250 per staff member still in post as at 30.4.23 (allocated by 31.3.23)		
Mental Health – Together in Crisis	ICB	To provide non clinical support to address practical and emotional needs- currently working on the Home Treatment team in Tees.	Facilitate more people to be discharged in a safe, timely and effective manner to appropriate	31360.00
		There is a reduction of the time cases are open to other crisis teams and prevent relapse requiring further admissions, ultimately reducing pressure on hospital beds and potentially the additional cost of out of area admissions	settings	

Hospital in-reach	ICB	Support discharge to home for palliative cases.	Prioritise approaches that are most	77804.00
Nurse via St Theresa's			effective in terms of freeing up the	
			maximum number of hospital beds	
			and reducing bed days lost	
Expansion of Mental	ICB	Support timely discharge to support bed capacity and reduce	Prioritise approaches that are most	15989.00
Health Discharge		delays	effective in terms of freeing up the	
Service into general			maximum number of hospital beds	
needs hospital			and reducing bed days lost	
Discharge from	ICB	Expansion of current service to 6 wards.	Facilitate more people to be	13473.00
Mental Health Acute			discharged in a safe, timely and	
settingsto			effective manner to appropriate	
Community			settings	
Residential Discharge	ICB	Increasing access to Darlington residential and nursing care	Facilitate more people to be	214321.00
Incentive Scheme		provision for short stay .	discharged in a safe, timely and	
			effective manner to appropriate	
			settings	
CHC Block	ICB	Proposals to fund block hours incl fuel and mileage across	Facilitate more people to be	19000.00
		domiciliary care providers	discharged in a safe, timely and	
			effective manner to appropriate	
			settings	
Acute Hospital MH	ICB	Acute Mental Liaison Role UHND	Prioritise approaches that are most	3529.00
Liaison role			effective in terms of freeing up the	
			maximum number of hospital beds	
			and reducing bed days lost	
ALD – specialist	ICB	Additional specialist in - reach support to work with people	Prioritise approaches that are most	56700.00
support a Green light		with LD/autism in adult mental health beds	effective interms of freeing up the	
patient			maximum number of hospital beds	
			and reducing bed days lost	
Administration Charge	ICB/DBC	Administration Fee of up to 1%	ASCF administration	4772.25

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